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**DYNA-MAC FOUNDING SHAREHOLDER DOES NOT FIND VOLUNTARY
CONDITIONAL CASH OFFER COMPELLING AT SGD 0.60 PER SHARE**

- *Current offer price not a fair representation of Dyna-Mac's value and growth potential*
- *With support of the Estate, legacy of founder's aspirations for Dyna-Mac being fulfilled in its transformation into a Singapore Gem, staging its onward growth as a global player*
- *Strong order book with deliveries scheduled through FY2026 reflects Dyna-Mac's strong growth trajectory going forward*
- *As a major shareholder, the Estate will consider all compelling offers*

As the single largest shareholder of Dyna-Mac Holdings Ltd ("Dyna-Mac" or "the Group"), the Estate of Dyna-Mac founder, Desmond Lim Tze Jong ("the Estate") today issued a media statement with regards to the voluntary conditional cash offer by Hanwha Ocean SG Holdings Pte Ltd ("Hanwha") for Dyna-Mac announced on 11 September 2024.

The Estate is of the opinion that the prevailing offer price of SGD 0.60 per share by Hanwha does not adequately reflect the value and growth potential of Dyna-Mac post its successful transformation into a global multi-disciplinary contractor with diversified businesses in engineering, procurement, fabrication, construction of compressor skids and modules across diversified industries.

As such, at the current offer price of SGD 0.60 per share, the Estate does not find the offer compelling.

Strong Fundamentals Delivering Record Financials

Dyna-Mac has reported record financials at its most recent first half-year 2024 ("1H2024") results announcement, exceeding analysts' estimates and expectations. Its new and bigger yard will allow Dyna-Mac to be more cost efficient, complete orders faster and take in new projects from adjacent sectors (including carbon capture, storage technologies and hydrogen solutions), enlarging its business.

Steered by a highly experienced, dedicated and results-driven management team led by Chairman and CEO Mr. Lim Ah Cheng, who recently won the Outstanding CEO Award 2024 by Singapore Investors Association, Dyna-Mac's net cash position strengthened to \$307.7 million (including \$39.9 million placed in Singapore Treasury Bills) as of 1H2024, up from \$216.1 million six months prior. The share price of Dyna-Mac has risen 81% in 2024, driven by its strong order book, new contract wins and strong financial performance. The acquisition of Exterran Offshore in January this year

has also enabled Dyna-Mac to secure access to the acquired entities' yard facilities of approximately 4.5 hectares along Gul Road, which will provide additional fabrication capacity for the Group's current and future projects. This will in turn enable the Group to undertake larger projects as well as more complex modular projects.

The additional workshops would also allow the Group to consolidate piping fabrication, reducing the need for outsourcing and rentals, thereby lowering costs, boosting productivity and improving overall product quality.

At its 1H2024 results announcement, Dyna-Mac reported record financial performance with net profit increasing nearly four-fold from the first half-year 2023 ("1H2023") on higher productivity, revenue and projects completion. 1H2024 revenue staged a 42.5% increase from 1H2023 to \$259.7 million whilst net profit increased by \$28.6 million to \$38.8 million as EBITDA increased by \$39.0 million or 314.7% from \$12.4 million to \$51.4 million in 1H2024. This strong financial performance is supported by strong fundamentals which the Group has built over the years.

Furthermore, the share price of Dyna-Mac hit a 52-week high of SGD 0.615 on 13 August 2024 and hit another high of SGD 0.635 on 16 September 2024, surging beyond the current offer price demonstrating the confidence of investors in Dyna-Mac's growth potential.

Based on analysts' consensus as of 19 September 2024, earnings and dividend estimates for FY24E and beyond are expected to increase with analysts' share price targets ranging from SGD 0.64 to SGD 0.715.

Positive Outlook with Healthy Order Book

The Estate is also of the opinion that Dyna-Mac has seen significant transformation post COVID-19 and is very well-positioned for strong growth in the years ahead. The Group at its most recent 1H2024 results announcement reported a net order book worth SGD 681.3 million with deliveries scheduled through FY2026. The Estate believes that Dyna-Mac is poised to secure further order book given the addition of its new yard facilities.

According to Market Research Future, the FPSO market is expected to grow by a CAGR of 12.5% through to 2032 with more FPSOs expecting to start operations between 2024 to 2029, and Dyna-Mac is poised for these future growth opportunities.

Fulfilling a Founder's Legacy

The Estate further believes that accepting the current offer of SGD 0.60 per share for Dyna-Mac will not be in alignment with the aspirations of its founder, who diligently

grew the home-grown company over the years to bring the Group from its initial business in the construction of piping systems and steel structures, to its present status as a global multi-disciplinary contractor with diversified businesses today.

A spokesperson for the Estate says: “Continuing the legacy of the founder and founding shareholders of Dyna-Mac, the Estate has held a long-term interest in the business and stayed committed with the Group through the most challenging of times including cyclical downturns, energy crises and COVID-19, and did not veer from its belief in the true potential of the Group. Dyna-Mac, with its high net-cash position, potential dividends and higher potential profitability in the next few years, coupled with the robust outlook for FPSOs, is definitely worth more than SGD 0.60 per share. The Estate is not opposed to proposed offers for Dyna-Mac, but like all shareholders, it strongly believes that any offer must be compelling and reflect the true value of Dyna-Mac.”

For and on behalf of the Estate of Lim Tze Jong (Desmond Lim).

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