



DYNA-MAC HOLDINGS LTD.

(Incorporated in the Republic of Singapore)

(Company Registration No: 200305693E)

UNAUDITED RESULTS FOR THE FULL YEAR ENDED 31 DECEMBER 2016

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1(a)(i) A statement of comprehensive income (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

UNAUDITED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE LAST QUARTER ENDED 31 DECEMBER

	Group			Group		
	3 months ended 31 Dec 2016	3 months ended 31 Dec 2015	Change	12 months ended 31 Dec 2016	12 months ended 31 Dec 2015	Change
	\$'000	\$'000	%	\$'000	\$'000	%
Revenue	49,024	109,370	-55.2%	204,047	269,512	-24.3%
Cost of sales	(41,200)	(83,589)	-50.7%	(162,212)	(219,838)	-26.2%
Gross profit	7,824	25,781	-69.7%	41,835	49,674	-15.8%
Gross profit margin	16.0%	23.6%		20.5%	18.4%	
Other losses	(9,044)	(2,679)	NM	(12,127)	(3,948)	NM
Administrative expenses	(14,861)	(17,615)	-15.6%	(41,641)	(44,122)	-5.6%
Finance expenses	(579)	(975)	-40.6%	(2,989)	(3,414)	-12.4%
(Loss)/Profit before tax	(16,660)	4,512	NM	(14,922)	(1,810)	NM
Tax credit/(expense)	597	(4,521)	NM	(743)	(3,373)	-78.0%
Net loss for the financial period	(16,063)	(9)	NM	(15,665)	(5,183)	NM
Net loss margin	-32.8%	0.0%		-7.7%	-1.9%	
Attributable to:-						
Equity holders of the Company	(15,720)	(356)	NM	(15,408)	(3,453)	NM
Non-controlling interest	(343)	347	NM	(257)	(1,730)	-85.1%
Net loss for the financial period	(16,063)	(9)	NM	(15,665)	(5,183)	NM
Other comprehensive income, net of tax:-						
Items that may be subsequently reclassified to profit or loss:-						
Cash flow hedge reserve	-	2,966	NM	624	(624)	NM
Currency translation differences arising from consolidation	5,435	335	NM	(292)	680	NM
Items that will not be reclassified subsequently to profit or loss:-						
Asset revaluation reserve	-	633	NM	-	633	NM
Total comprehensive (loss)/profit for the financial period	(10,628)	3,925	NM	(15,333)	(4,494)	NM
Attributable to:-						
Equity holders of the Company	(10,365)	3,600	NM	(15,006)	(2,701)	NM
Non-controlling interest	(263)	325	NM	(327)	(1,793)	-81.8%
Total comprehensive (loss)/profit for the financial period	(10,628)	3,925	NM	(15,333)	(4,494)	NM

NM- not meaningful

1(a)(ii) The statement of comprehensive income is arrived at after charging/(crediting) the following:-

The Group's profit is stated after charging/(crediting):-

	Group			Group		
	3 months ended	3 months ended	Change	12 months ended	12 months ended	Change
	31 Dec 2016	31 Dec 2015		31 Dec 2016	31 Dec 2015	
	\$'000	\$'000	%	\$'000	\$'000	%
The Group's (profit)/loss is stated after charging/(crediting):-						
Rental income ^(Note 1)	(13)	(58)	-77.6%	(115)	(520)	-77.9%
Interest income - bank deposits	(192)	185	NM	(370)	(118)	NM
Interest/finance expenses	345	900	-61.7%	2,527	3,118	-19.0%
Allowance for doubtful debts	-	2,255	NM	-	2,255	NM
Bad debts written off	11,312	5,565	NM	11,312	5,565	NM
Amortisation of deferred finance charge	241	74	NM	463	295	56.9%
Depreciation of property, plant and equipment	3,899	2,910	34.0%	12,801	13,684	-6.4%
Fair value gain on derivative financial instruments	-	(1,950)	NM	(1,300)	(2,802)	-53.6%
Foreign exchange(gain)/ loss, net	(6,934)	4,225	NM	(1,917)	7,843	NM
Impairment/written off of goodwill	5,556	-	NM	5,556	-	NM
Write off of property, plant and equipment	-	255	NM	-	273	NM
Impairment losses on property, plant and equipment	11,128	-	NM	11,128	-	NM
Loss/(gain) on disposal of property, plant and equipment	25	(91)	NM	16	(80)	NM
Loss from misappropriation of funds	832	-	NM	832	-	NM

Note 1 - Rental income comprises mainly rental income of container-office and warehouse.

NM - not meaningful

1(b)(i) A balance sheet (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year

UNAUDITED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER

	Group		Company	
	31 Dec 2016	31 Dec 2015	31 Dec 2016	31 Dec 2015
	\$'000	\$'000	\$'000	\$'000
ASSETS				
Current Assets				
Cash and cash equivalent	69,535	85,211	397	548
Restricted cash at bank	-	1,071	-	1,071
Trade and other receivables	97,648	161,654	110,479	109,785
Inventories	3,713	9,147	-	-
Construction contract work-in-progress	-	459	-	-
Other current assets	4,569	1,999	7	18
	175,465	259,541	110,883	111,422
Non-Current Assets				
Restricted cash at bank	-	2,143	-	2,143
Club memberships	407	407	-	-
Investment in subsidiaries	-	-	31,605	31,605
Loan to a subsidiary	-	-	-	50,000
Goodwill	-	5,556	-	-
Investment properties	13,600	13,600	-	-
Property, plant and equipment	72,146	94,461	-	-
	86,153	116,167	31,605	83,748
Total Assets	261,618	375,708	142,488	195,170
LIABILITIES				
Current Liabilities				
Trade and other payables	57,354	105,166	144	1,492
Derivative financial instrument	-	1,924	-	-
Borrowings	35,042	34,231	-	-
Current income tax liabilities	1,300	2,802	-	-
	93,696	144,123	144	1,492
Non-Current Liabilities				
Borrowings	96	49,671	-	49,532
Deferred income tax liabilities	1,153	1,408	-	-
	1,249	51,079	-	49,532
Total Liabilities	94,945	195,202	144	51,024
Net Assets	166,673	180,506	142,344	144,146
EQUITY				
Capital and reserves attributable to equity holders of the Company				
Share capital	145,271	145,271	145,271	145,271
Cash flow hedge reserve	-	(624)	-	-
Foreign currency translation reserves	(286)	100	-	-
Asset revaluation reserve	633	633	-	-
Retained profits	18,835	32,824	(2,927)	(1,125)
Share capital & reserve	164,453	178,204	142,344	144,146
Non-controlling interest	2,220	2,302	-	-
Total Equity	166,673	180,506	142,344	144,146

1(b)(ii) In relation to the aggregate amount of the group's borrowings and debt securities, specify the following as at the end of the current financial period reported on with comparative figures as at the end of the immediately preceding financial year:-

	As at 31 Dec 2016		As at 31 Dec 2015	
	Secured	Unsecured	Secured	Unsecured
	\$'000	\$'000	\$'000	\$'000
Amount repayable in one year or less	42	35,000	40	34,191
Amount repayable after one year	96	-	139	49,532

Details of any collateral:-

The Group's borrowings are secured by the rights to the leased site equipment and tools and motor vehicles.

1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE LAST QUARTER ENDED 31 DECEMBER

	3 months ended 31 Dec 2016	3 months ended 31 Dec 2015	12 months ended 31 Dec 2016	12 months ended 31 Dec 2015
	S\$'000	S\$'000	S\$'000	S\$'000
Cash Flows From Operating Activities				
Net loss	(16,063)	(9)	(15,665)	(5,183)
Adjustment for:				
- Income tax (credit)/expense	(597)	4,521	743	3,373
- Depreciation of property, plant and equipment	3,899	2,910	12,801	13,684
- Write off of property, plant and equipment	-	255	-	273
- Loss/(gain) on disposal of property, plant and equipment	25	(91)	16	(80)
- Impairment losses on property, plant and equipment	11,128	-	11,128	-
- Interest income	(192)	185	(370)	(118)
- Interest expense	345	900	2,527	3,118
- Amortisation of deferred finance charge	241	74	463	295
- Fair value gain on derivative financial instruments	-	(1,950)	(1,300)	(2,802)
- Unrealised translation loss/(gain)	3,871	1,585	(1,856)	2,553
- Allowance for doubtful debts	-	2,255	-	2,255
- Bad debts written off	11,312	5,565	11,312	5,565
- Loss due to misappropriation of funds	832	-	832	-
- Goodwill written off	5,556	-	5,556	-
	20,357	16,200	26,187	22,933
Changes in working capital				
- Trade and other receivables	(41,690)	(23,995)	52,694	45,402
- Construction contract work-in-progress	-	(444)	459	6,976
- Inventories	3,124	(1,794)	5,434	5,147
- Other current assets	(2,430)	515	(2,570)	487
- Trade and other payables	(2,771)	29,778	(48,644)	(21,302)
Cash (used in)/provided by operations	(23,410)	20,260	33,560	59,643
Interest received	192	(185)	370	118
Income tax paid, net	(152)	(23)	(2,500)	(5,239)
Net cash (used in)/provided by operating activities	(23,370)	20,052	31,430	54,522

1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year. (Continued)

UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE LAST QUARTER ENDED 31 DECEMBER (CONTINUED)

	3 months ended 31 Dec 2016	3 months ended 31 Dec 2015	12 months ended 31 Dec 2016	12 months ended 31 Dec 2015
	S\$'000	S\$'000	S\$'000	S\$'000
Cash flows from investing activities				
- Additions to property, plant and equipment	(502)	(2,376)	(1,593)	(8,341)
- Proceeds from disposal of property, plant and equipment	138	803	138	860
- Disposal of interest in subsidiary	1,500	-	1,500	-
- Increase in bank deposits with maturity more than 3 months	-	26,416	-	26,276
Net cash provided by/(used in) investing activities	1,136	24,843	45	18,795
Cash flows from financing activities				
- Proceeds/(repayments) for bank borrowings	14,999	(5,807)	809	16,913
- (Repayments) of medium term note	(49,995)	-	(49,995)	-
- Interest expense paid	(345)	291	(2,527)	(1,927)
- Decrease in restricted cash	2,154	(3,214)	3,214	(3,214)
- Dividend paid to equity holders of the Company	-	-	-	(15,348)
- Repayment of finance lease liabilities	(10)	(132)	(41)	(234)
Net cash (used in) by financing activities	(33,197)	(8,862)	(48,540)	(3,810)
Net (decrease)/increase in cash and cash equivalents	(55,431)	36,033	(17,065)	69,507
Effect of currency translation on cash and cash equivalents	1,622	(1,529)	1,389	(175)
Cash and cash equivalents at the beginning of the financial period	123,344	50,707	85,211	15,879
Cash and cash equivalents at the end of the financial period	69,535	85,211	69,535	85,211

For the purpose of the consolidated statement of cash flows, the consolidated cash and cash at bank as at the end of the financial period comprised the following:-

	3 months ended 31 Dec 2016	3 months ended 31 Dec 2015	12 months ended 31 Dec 2016	12 months ended 31 Dec 2015
	S\$'000	S\$'000	S\$'000	S\$'000
Cash and cash equivalents at end of the financial period	69,535	85,211	69,535	85,211
Cash and bank balances	69,535	85,211	69,535	85,211

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

UNAUDITED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE LAST QUARTER ENDED 31 DECEMBER

	Attributable to equity holders of the Company					Non-controlling interest	Total equity	
	Share capital	Retained profits	Cash flow hedge reserve	Asset revaluation reserve	Foreign currency translation reserve			Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Group								
Balance at 1 January 2016	145,271	32,824	(624)	633	100	178,204	2,302	180,506
Transactions with owners, recognised directly in equity								
Changes in ownership interests in subsidiary	-	1,419	-	-	(164)	1,255	245	1,500
Total comprehensive income for the year								
Loss for the year	-	(15,408)	-	-	-	(15,408)	(257)	(15,665)
Other comprehensive income	-	-	624	-	(222)	402	(70)	332
Balance at 31 December 2016	145,271	18,835	-	633	(286)	164,453	2,220	166,673
Company								
Balance at 1 January 2016	145,271	(1,125)	-	-	-	144,146	-	144,146
Total comprehensive (loss)/income for the financial year	-	(1,802)	-	-	-	(1,802)	-	(1,802)
Balance at 31 December 2016	145,271	(2,927)	-	-	-	142,344	-	142,344

1(d)(ii) Details of any changes in the company’s share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

Number of Ordinary Shares	Resultant issued share capital \$
1,023,211,000	145,271,346

Balance at 31 December 2016

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

The Company did not hold any treasury shares as at 31 December 2016 and 31 December 2015. The Company’s total number of issued shares excluding treasury shares as at 31 December 2016 and 31 December 2015 is 1,023,211,000.

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.

2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the Group’s independent auditor.

3. Where the figures have been audited or reviewed, the auditors’ report (including any qualifications or emphasis of a matter).

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer’s most recently audited annual financial statements have been applied.

The Group has adopted the same accounting policies and methods of computation adopted in the financial statements for the current reporting period, as those used for the audited consolidated financial statements for the financial year ended 31 December 2015.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

Not applicable.

6. Earnings/(Loss) per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends:-

	Group			
	3 months ended 31 Dec 2016	3 months ended 31 Dec 2015	12 months ended 31 Dec 2016	12 months ended 31 Dec 2015
Earnings/(Loss) Per Share (based on consolidated net profit attributable to equity holders):-				
Based on weighted average number of ordinary shares in issue (cents)	(1.54)	(0.03)	(1.51)	(0.34)
On a fully diluted basis (cents)	(1.54)	(0.03)	(1.51)	(0.34)
Weighted average number of ordinary shares in issue for calculation of basic earnings per share ('000)	1,023,211	1,023,211	1,023,211	1,023,211
Weighted average number of ordinary shares in issue for calculation of diluted earnings per share ('000)	1,023,211	1,023,211	1,023,211	1,023,211

There were no potential dilutive shares for the financial period ended 31 December 2016.

7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-
(a) current financial period reported on; and
(b) immediately preceding financial year

	Group		Company	
	31 Dec 2016	31 Dec 2015	31 Dec 2016	31 Dec 2015
Net asset value per ordinary share based on existing share capital (cents)	16.29	17.64	13.91	14.09
Number of shares ('000)	1,023,211	1,023,211	1,023,211	1,023,211

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**
- (a) **any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**
 - (b) **any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

Income Statement Overview

Revenue

Revenue decreased by \$65.5m or 24.3% from \$269.5m for the year ended 31 December 2015 ("FY2015") to \$204.0m for the year ended 31 December 2016 ("FY2016"). The decrease was mainly due to lower volume of projects carried out in FY2016.

Gross Profit

Gross profit decreased by \$7.9m or 15.8% from \$49.7m in FY2015 to \$41.8m in FY2016. The lower gross profit in FY2016 was due to lower volume of work which is in line with decrease in revenue.

Gross Profit Margin decreased by 7.6% from 23.6% for the quarter ended 31 December 2015 ("4Q2015") to 16.0% for the quarter ended 31 December 2016 ("4Q2016"). The decrease was mainly due to low revenue recorded in 4Q2016 while fixed overhead cost was being maintained for the year.

Other losses

Other losses increased by \$8.2m from \$3.9m in FY2015 to \$12.1m in FY2016. The increase was mainly due to impairment on property, plant and equipment in our subsidiary in Malaysia of \$11.1m, write-off of goodwill in our subsidiary in China of \$5.6m, loss due to misappropriation in our subsidiary in Singapore as reported in our announcement dated 18 September 2016 of \$0.8m, offset by realized and unrealized exchange gain of \$8.3m, interest income of \$0.3m and interest expense of \$2.5m.

Administrative expenses

Administrative expenses decreased by \$2.5m or 5.6% from \$44.1m in FY2015 to \$41.6m in FY2016. The decrease was mainly due to reduction in employee compensation of \$2.9m as a result of our progressive right-sizing exercise.

Finance expenses

Finance expense decreased marginally by \$0.4m from \$3.4m in FY2015 to \$3.0m in FY2016. These comprises mainly interest expenses on our Medium Term Note Series 001, bank borrowings and finance lease.

Income tax expense

Income tax expense was recognized at the prevailing income tax rates of the respective countries we operate in. However, the effective income tax rate for the Group is not at 17% due mainly to tax refund, reduction in deferred tax liability and losses recorded by the overseas subsidiaries.

Statement of Financial Position

Current Assets

The Group's current assets decreased by \$84.0m from \$259.5m as at 31 December 2015 to \$175.5m as at 31 December 2016 mainly due to a decrease in cash and cash equivalent, trade and other receivables, inventories and construction contracts.

Cash and cash equivalent decreased by \$15.7m from \$85.2m as at 31 December 2015 to \$69.5m as at 31 December 2016 due to early repayment of our Medium Term Note Series 001 of \$50.0m, offset by higher collections from receivables.

Trade and other receivables decreased by \$64.1m from \$161.7m as at 31 December 2015 to \$97.6m as at 31 December 2016 mainly due to prompt collections from receivables and reduction in new billings in the absence of new construction contracts.

Inventories decreased by \$5.4m from \$9.1m as at 31 December 2015 to \$3.7m as at 31 December 2016 mainly due to materials used by current projects.

Non-current assets

Non-current assets decreased by \$30.0m from \$116.2m as at 31 December 2015 to \$86.2m as at 31 December 2016 mainly due to reduction in restricted cash at bank of \$3.2m, impairment of goodwill of \$5.6m and impairment of property, plant and equipment of \$11.1m.

Current Liabilities

Current liabilities decreased by \$50.4m from \$144.1m as at 31 December 2015 to \$93.7m as at 31 December 2016 mainly due to lower accounts payables resulting from prompt payments made to suppliers and reduction in additional work awarded to suppliers in line with lower volume of work, reduction in derivative financial instruments and income tax liabilities due to lower profit recorded.

Non-Current Liabilities

Non-Current liabilities decreased by \$49.9m from \$51.1m as at 31 December 2015 to \$1.2m as at 31 December 2016 mainly due to early repayment of our Medium Term Note Series 001 for \$50.0m.

Cash flow hedge reserve

As the Group had closed its position on all cash flow hedge as at 31 December 2016, all revaluation gain or losses had been accounted for in the profit and loss.

Consolidated Statement of Cash Flows

The Group generated positive cash flows from operations of \$33.6m and cash net of tax and interest of \$31.4m.

Cash provided by investing activities of less than \$0.1m was mainly generated from disposal of interest in subsidiary and proceeds from disposal of property, plant & equipment, offset by the upgrades of hardware and software in computer system to further automate the Group's information system.

Cash used in financing activities of \$48.5m was mainly for the early repayment of our Medium Term Note Series 001 of \$50.0m, offset by decrease in restricted cash of \$3.2m.

- 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

No forecast or prospect statement has been previously disclosed to the shareholders.

- 10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

The Group has a net order book of S\$12.8m as at end of 31 December 2016, which includes a new project from a repeat customer for a contract value of US\$6.5m and a new project of US\$2.5m from a new customer. The new projects are expected to be fully completed by 3Q2017.

The management will continue its effort in right sizing the Group to brace itself for a very challenging time ahead while working hard to get potential projects to support the operations of the Group.

- 11. Dividend**

- (a) Current financial period reported on
Any dividend declared for the current financial period reported on?**

No.

- (b) Corresponding period of the immediately preceding financial year
Any dividend declared for the corresponding period of the immediately preceding financial year?**

No.

- (c) Date payable**

Not applicable.

- (d) Books closure date**

Not applicable.

- 12. If no dividend has been declared (recommended), a statement to that effect.**

No dividend has been declared for the last quarter ended 31 December 2016.

13. Segmented revenue and results or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

Management manages and monitors the business in the two primary business segments: Module business and Ad hoc project.

The segment information is as follows:-

	12 months ended 31 Dec 2016			12 months ended 31 Dec 2015		
	Module Business \$'000	Ad Hoc Project (Other Services) \$'000	Total \$'000	Module Business \$'000	Ad Hoc Project (Other Services) \$'000	Total \$'000
Sales						
Total segment sales – sales to external parties	192,338	11,709	204,047	263,205	6,307	269,512
Gross profit	41,557	278	41,835	50,575	(901)	49,674
Other income			(12,127)			(3,948)
Administrative expenses			(41,641)			(44,122)
Finance expenses			(2,989)			(3,414)
Share of loss of an associated company			-			-
Profit before income tax			(14,922)			(1,810)
Income tax expense			(743)			(3,373)
Net (loss)			(15,665)			(5,183)
Total assets	95,279	6,082	101,361	167,252	4,008	171,260
Total liabilities	49,421	3,154	52,575	93,930	2,251	96,181

Reconciliation of segment assets to total assets as follows:-

	31-Dec-16 \$'000	31-Dec-15 \$'000
Segment assets for reportable segments	101,361	171,260
- Cash and cash at bank	69,535	85,211
- Restricted Cash at Bank	-	3,214
- Goodwill	-	5,556
- Other current assets	4,569	1,999
- Property, plant and equipment	72,146	94,461
- Investment Property	13,600	13,600
- Club memberships	407	407
	261,618	375,708

Reconciliation of segment liabilities to total liabilities as follows:-

	31-Dec-16 \$'000	31-Dec-15 \$'000
Segment liabilities for reportable segments	52,575	96,181
- Other payables	4,779	8,985
- Derivatives	-	1,924
- Borrowings	35,138	83,902
- Current income tax liabilities	1,300	2,802
- Deferred income tax liabilities	1,153	1,408
	94,945	195,202

13. **Segmented revenue and results or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year. Revenue by geographical segments (continued)**

Revenue by geography

Geographical information

	31-Dec-16 \$'000	31-Dec-15 \$'000
Asia Pacific	168,233	175,754
Europe	35,814	93,758
	204,047	269,512

14. **In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.**

Please refer to paragraph 8 above.

15. **A breakdown of sales as follows:-**

	Group		
	12 months ended 31-Dec-16 \$'000	12 months ended 31-Dec-15 \$'000	Change %
(a) Sales reported for the financial period	204,047	269,512	-24.3%
(b) Operating (loss) after tax before deducting non-controlling interests reported for the financial year	(15,665)	(5,183)	NM

16. **A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:-**

	31-Dec-16 \$'000 Proposed	31-Dec-15 \$'000 Distributed
Ordinary	Nil	Nil

17. Interested person transaction disclosure

Name of Interested Person	Aggregate value of all interested person transactions during the financial period under review (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)		Aggregate value of all interested person transactions conducted under a shareholders' mandate pursuant to Rule 920 of the SGX Listing Manual (excluding transactions less than \$100,000)	
	12 months ended 31 Dec 2016 \$'000	12 months ended 31 Dec 2015 \$'000	12 months ended 31 Dec 2016 \$'000	12 months ended 31 Dec 2015 \$'000
PURCHASES AND OTHER EXPENSES				
Transactions with L&W United Engineering Pte. Ltd. ("L&W") Subcontracting services for steel and piping fabrication	652	1,878	-	-
Transactions with L&W Marine Engineering Pte. Ltd. ("L&WMP") Subcontracting services for steel and piping fabrication	59	1,178	-	-
Transactions with Keppel Fels Limited Supply of manpower	-	-	2,307	-
REVENUE				
Keppel Shipyard Limited ("KSL") Other adhoc projects (other services)	-	-	-	-
Keppel FELS Limited Fabrication of structural blocks	-	-	2,218	2,092
Keppel Shipyard Limited Other adhoc projects (Other services)	-	-	226	-
Keppel Subic Shipyard Inc Fabrication of Topsides modules	-	-	-	643
Car Rental Income	-	-	12	-

18. Report of Persons Occupying Managerial Positions Who Are Related to a Director, Chief Executive Officer or Substantial Shareholder

Pursuant to Rule 704(11) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the particulars of persons occupying managerial positions in the Company who are related to the Directors, Chief Executive Officer or Substantial Shareholders of the Company are set as below:-

Name	Age	Family Relationship with any director, CEO and/or substantial shareholder	Current position and duties, and the year the position was first held	Details of changes in duties and position held, if any, during the year
Lim Tze Jong	59	Brother-in-law of Mr Teo Boon Hwee, Alternate Director to Mr Lim Tze Jong and Chief Marketing Officer, and Brother of Executive Director and Chief Operating Officer, Mr Lim Tjew Yok.	Executive Chairman and CEO since 2011. Responsible for overseeing the overall organisation, management and marketing of the Group, evaluating of current performance and future expansion programme, taking policy decisions, planning for growth, authorising quality and safety policies and steering of the company's objectives as well as its profits.	Not Applicable.
Lim Tjew Yok	57	Brother-in-law of Mr Teo Boon Hwee, Chief Marketing Officer, and Brother of Executive Chairman and CEO, Mr Lim Tze Jong.	Executive Director and Chief Technical Officer since 2011. Promoted to Chief Operating Officer as at February 2013. Responsible for the operation functions of yard management and development, maintenance and facilities, information technology, project management, overseas project management in Malaysia.	Not Applicable.
Teo Boon Hwee	60	Brother-in-law of Executive Chairman and CEO, Mr Lim Tze Jong and Executive Director and Chief Operating Officer, Mr Lim Tjew Yok.	Alternate Director to Mr Lim Tze Jong and Chief Marketing Officer since 2011. Responsible for overseas expansion of business feasibilities, procurement and sub-contracting, marketing, business development, contracts and commercial, tender and estimation, overseas project management in China, promotion advertising, clients' co-ordination and Government relationship including MPA, JTC and EDB.	Not Applicable.

19. Confirmation pursuant to Rule 720(1) of the Listing Manual

The Company confirms that it has procured undertakings from its Board of Directors and executive officers under Rule 720(1) of the listing manual.

BY ORDER OF THE BOARD

Lim Tze Jong
Executive Chairman and CEO
01 March 2017